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Background

A key limitation of the UN climate change negotiations is the lack of a level playing field between delegations, both North-South, and South-South. Another major obstacle lies in mutual misunderstanding and a lack of trust, particularly between industrialised and developing countries.

The European Capacity Building Initiative (echi) was launched in 2005 to overcome these limitations and obstacles through a number of capacity and trust building activities. The Initiative has four main workstreams:

- A [Fellowship & Trust-building Programme](#) (FTP) to promote an informal (high level) exchange of views and ideas between senior developing and European negotiators, led by the Oxford-based UK office of [BVRio](#), and implemented by [Oxford Climate Policy](#) (OCP).
- A [Training & Support Programme](#) (TSP) to enhance negotiating skills, particularly of new negotiators, led by the Dhaka-based [International Centre for Climate Change and Development](#) (ICCCAD).
- A Legal Support Unit (LSU), led by [Legal Response International](#) (LRI).
- A Publication and Outreach Unit (POU), led by OCP.

Phase V (2022-25) Management

The day-to-day running of the Initiative is managed by the members of the Phase V **Management Group**:

- echi Director: Benito Müller (OCP)
- Head of FTP: Kishan Kumarsingh (OCP); Deputy: Pedro Moura-Costa (BVRio)
- Head of TSP: Saleemul Huq (ICCCAD); Deputy: Mizan Khan (ICCCAD)
- Head of LSU: Pascale Bird (LRI); Deputy: Olivia Tattarletti (LRI)
- Head of POU: Leila Mead (OCP)

For strategic guidance, the Initiative has an ad-hoc **Advisory Group**, including two Chief Advisers (in personal capacity):

- Carlos Fuller (Belize)
- Frode Neergaard (Denmark)